



VENDOR DATA

Lombardi Software, Inc.
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Founded: 2000
Ownership: Private
Employees: 145
Employees in R&D: 44
Total Company Revenue: \$18 million (Upside Research estimate)

Key Partners:

- Bearingpoint
- CSC
- Axispoint
- Satyam
- SHS Polar
- Munkeby AB
- Inex UK

Reference Accounts:

- El Paso Corporation
- Dell
- Devon Canada
- Aflac
- UK Insolvency Service
- National Bank of Canada
- Reuters
- Maritz Travel

Core Industry Focus:

- Banking & Securities
- Insurance
- Government
- Manufacturing
- Life Sciences

Product: Lombardi TeamWorks, Teamworks for Office, and Lombardi Blueprint

Number of Installations: 135

PRODUCT BRIEF

Lombardi TeamWorks

COMPANY OVERVIEW

Lombardi Software is a BPM pure-play that has been making its BPM solution available to enterprise customers since 2000. Currently, the company has more than 130 customers, with half of them in the Fortune 2000, and it is recognized as one of the leading pure-play BPM solutions. The company is privately held and backed by several significant venture firms, including Austin Ventures, Palomar and InterWest. In 2006, Lombardi doubled its revenues and added more than 50 employees to support the growth. Lombardi TeamWorks Enterprise Edition®, Lombardi's BPM suite, provides a business-user focused solution to process optimization, and includes tools for business analysts and managers in addition to developers. Lombardi has worked to make its user interface seamless with popular business productivity applications, with the release of a fully integrated add-on product for Microsoft Office, Teamwork for Office, something its customers have appreciated. Lombardi's newest offering is called Blueprint, and it is designed for companies that are looking for a faster, service-based way to enable collaborative process discovery. The hosted model enables companies to quickly leverage Blueprint in their business process discovery initiatives.

COMPANY STRATEGY

- Lead with a consultative sales approach that seeks to help customers identify the best opportunities to use process to transform the business.
- Offer Lombardi Blueprint as a hosted option for companies that want to quickly enable collaborative business process discovery as the first step toward more effective BPM projects.
- Provide Lombardi TeamWorks product suite that focuses on simplifying actions, increasing individual effectiveness, making collaboration easier and driving process performance.
- Deliver "BPM to the Masses" through TeamWorks for Office.

IMPLEMENTATION STRATEGY

Lombardi believes that to gain the greatest benefits from BPM, customers need to be able to implement their first process in 60-90 days. Then, from the positive results and efficiencies gained from the first process, subsequent processes can be rolled out to achieve effectiveness. The company has added a number of business-analyst tools to enable business users to make changes to existing processes more easily. Both business and IT share the same process model, so that business users can design a process flow and then seamlessly hand it over to IT, which can then take that same model and turn it into a production-ready process.

Knowing that Microsoft Office is the default office productivity tool for business users, the company created Lombardi for Office™, which makes BPM available to business users more easily, in a vehicle they are extremely comfortable with. This is part of Lombardi's strategy to make BPM more widely available and usable in the enterprise. In addition, a new product that the company has announced is Lombardi Blueprint, a web-based, on-demand process mapping tool that is used to collaboratively discover an organization's business processes and connect them to the imperatives (e.g., strategy and goals) relevant to the organization.

ROI FOR BPM ASSESSMENT

Return Timeframe

Lombardi has been independently assessed to provide between 100 – 300% ROI within 6-12 months of adopting TeamWorks.

Warning Signs for BPM

- Taking a waterfall approach, putting everything into first version of new process, rather than being more iterative in approach.
- Failure to take the time up front to identify the most suitable processes for the first projects.

Lombardi is finding itself more involved with customers up front in helping them identify the most suitable processes to automate. The company finds that by preaching an iterative approach, customers may take 3-4 months with several versions of a process, but the resulting ROI will be much higher.

Upside Take

Lombardi has created a successful philosophy around process design and implementation, based on Lean/Six Sigma, which focuses on viewing BPM implementation as a process itself and realizing the importance of continuing to optimize a process once it has been released. The Return on Investment that customers see from this approach are much greater and the resulting processes have a higher adoption rate throughout the enterprise because they reflect the dynamic nature of the business.

CRITICAL SUCCESS FACTORS

- Continue to acquire F2000 customers and build market footprint.
- Leverage relationship with Microsoft to become obvious BPM solution for heavy Microsoft Office users and build new customer base.
- Help customers expand the number of existing processes being managed and extend reach of BPM throughout the enterprise and beyond.
- Build and extend best practices to enable more rapid update and deployment.

UPSIDE ANALYSIS

Lombardi has performed well as a successful pure-play BPM vendor. The company continues to be recognized within the industry as one of the leaders, and it is steadily adding customers to its roster to solidify its market position. Lombardi has been particularly good at listening to its customers, and a perfect example is the close integration of TeamWorks with the Microsoft Office user interface. Based on feedback from customer roundtable discussions in 2005, TeamWorks for Office is now a major component of the solution.

TeamWorks does a good job of making the collaboration between business users and IT more seamless. The fact that both types of users design and build the process using the same model is a significant benefit and encourages a close relationship between what each party brings to the BPM equation. The optimization components of TeamWorks reflect Lombardi's belief that BPM needs to be iterative and processes will continue to change and grow as the business changes. This flexibility is something Upside Research believes is critical to the successful adoption of BPM within the enterprise. In addition, the newest product, Blueprint, reflects the market needs for more flexible tools to assist in helping businesses discover their business processes before launching an extensive BPM project. Lombardi is one of the leaders in what Upside Research sees as a growing trend in BPM software as a service.

Lombardi's TeamWorks is a very strong BPM product. It combines good technical capabilities with interface and modeling capabilities that are well suited for both business and technical users. On the back-end, its Eclipse-based platform provides extensibility and flexibility. We are also particularly impressed with Lombardi's support for process optimization. For many organizations, this type of support is crucial for realizing the complete potential of a BPM investment. Upside Research expects Lombardi to continue to be a significant player in the business process management arena.

About Upside Research

Upside Research is a research and consulting firm focused on helping clients put application development, Web services, business process management, integration, and enterprise infrastructure challenges in perspective.

Upside Research helps organizations find practical ways to achieve their IT goals and profit from the diversity of a changing technology landscape.

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